

MEETING: Health Scrutiny

DATE: 7th September 2023

SUBJECT: Greater Manchester Integrated Care Partnership Update

REPORT FROM: Warren Heppolette – Chief Officer – Strategy and Innovation
– NHS Greater Manchester Integrated Care

CONTACT OFFICER: Paul Lynch – Director of Strategy and Planning – NHS
Greater Manchester Integrated Care

1.0 BACKGROUND

1.1 This paper provides an update on the Greater Manchester Integrated Care Partnership (ICP). It focuses on the Joint Forward Plan – which was published at the end of June. The Plan can be found at: <https://gmintegratedcare.org.uk/greatermanchester-icp/icp-strategy/joint-forward-plan/>

1.2 Health Scrutiny is asked to note the update.

2.0 THE JOINT FORWARD PLAN

2.1 The Joint Forward Plan (JFP) is the delivery plan for the Integrated Care Partnership. The JFP Plan describes the actions that we will take collectively as a GM system to deliver on the missions set out on the ICP Strategy. It draws on the contributions from a range of plans from across the GM system – including the 10 Locality Plans.

2.2 For each of the six missions, the Joint Forward Plan describes the actions that we will take collectively as a GM system to deliver on our ambitions. The actions are drawn from locality plans, GM programme plans and are based on the public engagement that was used to inform the ICP Strategy.

2.3 For each area of work in the Joint Forward Plan we have set out:

- The main aims of the programme and who is involved
- How we will measure delivery
- Who is accountable for delivery

2.4 Whilst completing the Joint Forward Plan by the national deadline of 30th June was an important milestone, we recognised that further work was needed on how we would translate our plans into delivery. This work falls into three main areas:

- Refreshing our operating model
- Developing a strategic financial framework
- Implementing a performance framework for the ICP Strategy and Joint Forward Plan

- 2.5 We commissioned an independent review of our leadership and governance to gather views from across our large and complex system to better understand how we might make our longstanding journey of partnership and collaboration as effective as possible. Some 200 senior leaders across Greater Manchester took part in the review.
- 2.6 The review made recommendations for improvement to our operating model. It seeks to ensure that the ten locality boards are empowered to drive integration at place level – and builds on the fact that all ten are now formally established.
- 2.7 The report on how the recommendations of the review will be implemented is currently out for review by system partners. It will be presented to the Integrated Care Board on 20th September for approval.
- 2.8 We have commenced development of a System Financial Framework to support delivery of the ICP Strategy and Joint Forward Plan. This will assess the financial impact of our strategy and plan and the extent to which our current and planned delivery programmes at both system and place level close the financial gap.
- 2.9 The framework will look at how different segments of our population utilise health and care services and will examine the impact of forecast demographic change. It will position the key choices on what we should prioritise and invest in as a system and what activities we may need to stop to make the most effective use of our resources. We are aiming to complete the framework by early October.
- 2.10 This work on the financial framework will support our moving to a longer-term more strategic planning cycle – and away from short-term, annual planning cycles. This should facilitate a more integrated planning process between the NHS and local government.
- 2.11 In the Joint Forward Plan, we set out our approach to developing a Performance Framework for the delivery of the Strategy and JFP. This is intended to show how we are making progress against both immediate, operational measures and longer-term measures. It is based on a model devised by the World Health Organisation (WHO).
- 2.12 Linked to this, and responding to one of the key recommendations of the leadership and governance review, we will put into effect a clearer and more consistent set of reports on system performance so that all partners in the system are referring to, and scrutinising, a single, unified set of data.

3.0 CONCLUSION

- Health Scrutiny is asked to note the update

List of Background Papers:-

<https://gmintegratedcare.org.uk/greatermanchester-icp/icp-strategy/joint-forward-plan/>

Contact Details:-

Will Blandamer
Executive Director, Health and Adult Care - Bury Council
and Deputy Place Based Lead - NHS GM (Bury)

Executive Director sign off Date:_____

JET Meeting Date: _____